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Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)



April 27, 2026

Company name: KINDEN CORPORATION
 Listing: Tokyo Stock Exchange
 Securities code: 1944
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 Scheduled date of annual general meeting of shareholders: June 24, 2026
 Scheduled date to commence dividend payments: June 25, 2026
 Scheduled date to file annual securities report: June 22, 2026
 Preparation of supplementary material on financial results: Yes
 Holding of financial results briefing: Yes (for institutional investors and analysts)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2026	750,742	6.5	90,256	48.0	94,493	46.4	69,447	47.0
March 31, 2025	705,058	7.7	60,979	42.9	64,546	40.4	47,250	40.8

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥88,335 million [75.6%]
 For the fiscal year ended March 31, 2025: ¥50,292 million [(11.9)%]

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	350.53	—	11.0	10.9	12.0
March 31, 2025	236.26	—	8.1	7.9	8.6

Reference: Share of profit (loss) of entities accounted for using equity method
 For the fiscal year ended March 31, 2026: ¥49 million
 For the fiscal year ended March 31, 2025: ¥49 million

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	913,763	661,895	72.4	3,340.44
March 31, 2025	821,693	599,738	72.9	3,014.06

Reference: Equity
 As of March 31, 2026: ¥661,365 million
 As of March 31, 2025: ¥599,044 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	87,684	(59,884)	(30,155)	182,308
March 31, 2025	24,545	3,605	(24,976)	184,662

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	–	40.00	–	50.00	90.00	17,940	38.1	3.1
Fiscal year ended March 31, 2026	–	60.00	–	70.00	130.00	25,767	37.1	4.1
Fiscal year ending March 31, 2027 (Forecast)	–	120.00	–	120.00	240.00		59.0	

Note: The second quarter-end dividend and fiscal year-end dividend for the fiscal year ended March 31, 2025 each include an 80th anniversary commemorative dividend of ¥5.

The second quarter-end dividend and fiscal year-end dividend for the fiscal year ending March 31, 2027 each include a special dividend in connection with achieving the medium-term management plan and growth targets of ¥50.

3. Consolidated earnings forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	340,000	5.8	35,500	11.3	36,000	5.7	27,000	19.5	150.97
Fiscal year ending March 31, 2027	810,000	7.9	97,000	7.5	96,000	1.6	70,000	0.8	406.46

Note: The basic earnings per share in the earnings forecasts takes into account the impact of the acquisition of treasury shares which was resolved at the meeting of the Board of Directors held today. For further details, please refer to “Announcement on the Acquisition of Treasury Shares and Tender Offer for Treasury Shares, the Retirement of Treasury Shares, and Borrowing of Funds” announced today.

* **Notes**

(1) Significant changes in the scope of consolidation during the period: Yes

Newly included: one company (Company name) KITA KOUDENSHA Corporation

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations:

None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	199,954,180 shares
As of March 31, 2025	199,954,180 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	1,966,478 shares
As of March 31, 2025	1,204,610 shares

(iii) Average number of shares outstanding during the period

Fiscal year ended March 31, 2026	198,121,090 shares
Fiscal year ended March 31, 2025	199,994,553 shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended								
March 31, 2026	612,505	2.8	79,120	51.0	81,502	42.6	63,584	50.1
March 31, 2025	595,918	6.4	52,386	51.7	57,161	44.5	42,374	42.3

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Fiscal year ended		
March 31, 2026	320.94	—
March 31, 2025	211.88	—

(2) Non-consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of				
March 31, 2026	781,432	586,452	75.0	2,962.06
March 31, 2025	709,198	533,471	75.2	2,684.14

Reference: Equity

As of March 31, 2026: ¥586,452 million

As of March 31, 2025: ¥533,471 million

2. Non-consolidated earnings forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	285,000	6.6	35,000	18.4	37,000	10.5	28,000	15.1	156.56
Fiscal year ending March 31, 2027	670,000	9.4	89,000	12.5	90,000	10.4	67,000	5.4	389.04

Note: The basic earnings per share in the earnings forecasts takes into account the impact of the acquisition of treasury shares which was resolved at the meeting of the Board of Directors held today. For further details, please refer to “Announcement on the Acquisition of Treasury Shares and Tender Offer for Treasury Shares, the Retirement of Treasury Shares, and Borrowing of Funds” announced today.

* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

* Proper use of earnings forecasts, and other special matters

Forward-looking statements, including the forecasts stated in these materials, are based on information currently available to KINDEN CORPORATION. Actual results may differ from the forecasts due to various future factors.

Attached Materials**Index**

1. Overview of operating results and others	2
(1) Overview of operating results for the fiscal year under review.....	2
(2) Overview of financial position for the fiscal year under review	3
(3) Overview of cash flows for the fiscal year under review	4
(4) Future outlook	4
(5) Basic policy on profit distribution and information on dividends for the fiscal year under review and next fiscal year.....	4
2. Basic policy regarding selection of accounting standards	5
3. Consolidated financial statements and significant notes thereto.....	6
(1) Consolidated balance sheet	6
(2) Consolidated statement of income and consolidated statement of comprehensive income	8
Consolidated statement of income.....	8
Consolidated statement of comprehensive income	9
(3) Consolidated statement of changes in equity	10
(4) Consolidated statement of cash flows	12
(5) Notes to consolidated financial statements.....	14
Notes on premise of going concern	14
Notes on segment information, etc	14
Notes on per share information	14
Notes on significant events after the reporting period.....	14
4. Non-consolidated financial statements	15
(1) Balance sheet.....	15
(2) Statement of income.....	17
(3) Statement of changes in equity.....	18
5. Other	20
(Reference) Actual status of non-consolidated orders received and sales by construction sector	20

1. Overview of operating results and others

(1) Overview of operating results for the fiscal year under review

During the fiscal year ended March 31, 2026, the Japanese economy generally remained firm, despite concerns about rising energy prices due to escalating tensions in the Middle East in the latter half of the fiscal year, and corporate performance showed signs of improvement. In the construction industry, although there are concerns about rising construction costs, the strong investment appetite of companies has kept construction demand steady.

The Group's results for the fiscal year under review were as follows.

Net sales of completed construction contracts	¥750,742 million (up 6.5% year on year)
Operating profit	¥90,256 million (up 48.0% year on year)
Ordinary profit	¥94,493 million (up 46.4% year on year)
Profit attributable to owners of parent	¥69,447 million (up 47.0% year on year)

Net sales of completed construction contracts and profits exceeded the results of the previous fiscal year in all categories. In addition, actual results exceeded all of the full-year consolidated results forecasts announced on January 29, 2026.

Non-consolidated financial results were as follows.

Net sales of completed construction contracts	¥612,505 million (up 2.8% year on year)
Operating profit	¥79,120 million (up 51.0% year on year)
Ordinary profit	¥81,502 million (up 42.6% year on year)
Profit	¥63,584 million (up 50.1% year on year)

Net sales of completed construction contracts and profits exceeded the results of the previous fiscal year in all categories. In addition, while net sales of completed construction contracts fell short of the full-year non-consolidated results forecasts announced on January 29, 2026, all profits exceeded the forecasts.

Non-consolidated net sales of completed construction contracts

Net sales of completed construction contracts increased by ¥16,586 million to ¥612,505 million (up 2.8% year on year).

Net sales of completed construction contracts by customers, The Kansai Electric Power Company, Incorporated (including Kansai Transmission and Distribution, Inc.) increased by ¥6,360 million to ¥91,662 million (up 7.5% year on year), The Kansai Electric Power Group increased by ¥3,825 million to ¥19,943 million (up 23.7% year on year), and Others increased by ¥6,400 million to ¥500,898 million (up 1.3% year on year).

Net sales of completed construction contracts by construction sector, Power Distribution Lining increased by ¥3,695 million to ¥80,845 million (up 4.8% year on year), Electrical increased by ¥490 million to ¥405,157 million (up 0.1% year on year), Information & Communications Network increased by ¥4,981 million to ¥49,575 million (up 11.2% year on year), Environmental Management Facilities increased by ¥4,111 million to ¥53,298 million (up 8.4% year on year), and Electric Power & Others increased by ¥3,308 million to ¥23,627 million (up 16.3% year on year). The main factors contributing to the increase in Power Distribution Lining were increases in the volume of construction by Kansai Transmission and Distribution, Inc., while the main factors behind the increase in Electrical were increases in factories, logistics facilities, etc., despite decreases in commercial and entertainment facilities, etc. The main factors behind the increase in Information & Communications Network were increases in local area network, etc., while the main factors behind the increase in Environmental Management Facilities were increases in office buildings, healthcare facilities, etc. The main factors behind the increase in Electric Power & Others were increases in work on power plants and substations, etc.

Non-consolidated construction orders

Construction orders increased by ¥103,036 million to ¥722,197 million (up 16.6% year on year).

Construction orders by customers, The Kansai Electric Power Company, Incorporated (including Kansai Transmission and Distribution, Inc.) increased by ¥11,650 million to ¥96,705 million (up 13.7% year on year), The Kansai Electric Power Group increased by ¥171 million to ¥17,706 million (up 1.0% year on year), and Others increased by ¥91,213 million to ¥607,785 million (up 17.7% year on year).

Construction orders by construction sector, Power Distribution Lining increased by ¥3,788 million to ¥82,172 million (up 4.8% year on year), Electrical increased by ¥58,431 million to ¥480,193 million (up 13.9% year on year), Information & Communications Network increased by ¥8,951 million to ¥52,762 million (up 20.4% year on year), Environmental Management Facilities increased by ¥5,238 million to ¥54,856 million (up 10.6% year on year), and Electric Power & Others increased by ¥26,626 million to ¥52,212 million (up 104.1% year on year). The main factors contributing to the increase in Power Distribution Lining were increases in the volume of construction by Kansai Transmission and Distribution, Inc., while the main factors behind the increase in Electrical were increases in office buildings, etc. The main factors behind the increase in Information & Communications Network were increases in local area network, etc., while the main factors behind the increase in Environmental Management Facilities were increases in commercial and entertainment facilities, logistics facilities, etc. The main factors behind the increase in Electric Power & Others were increases in work on power plants and substations, etc.

(2) Overview of financial position for the fiscal year under review

Assets

Current assets decreased by ¥5,907 million from the end of the previous fiscal year to ¥497,748 million (down 1.2% year on year).

Non-current assets increased by ¥97,977 million from the end of the previous fiscal year to ¥416,015 million (up 30.8% year on year). This was mainly due to an increase in investment securities resulting from the rising stock price and increases in buildings and structures and land.

As a result, total assets increased by ¥92,069 million from the end of the previous fiscal year to ¥913,763 million (up 11.2% year on year).

Liabilities

Current liabilities increased by ¥16,672 million from the end of the previous fiscal year to ¥219,129 million (up 8.2% year on year). This was mainly due to an increase in advances received on construction contracts in progress.

Non-current liabilities increased by ¥13,240 million from the end of the previous fiscal year to ¥32,738 million (up 67.9% year on year). This was mainly due to increases in deferred tax liabilities and asset retirement obligations.

As a result, total liabilities increased by ¥29,912 million from the end of the previous fiscal year to ¥251,868 million (up 13.5% year on year).

Net assets

Shareholders' equity increased by ¥43,209 million from the end of the previous fiscal year to ¥572,126 million (up 8.2% year on year), due to the recording of profit attributable to owners of parent, dividends of surplus, and purchase and disposal of treasury shares. Accumulated other comprehensive income increased by ¥19,112 million from the end of the previous fiscal year to ¥89,239 million (up 27.3% year on year), mainly due to an increase in valuation difference on available-for-sale securities.

Non-controlling interests were ¥529 million (down 23.7% year on year).

As a result, net assets increased by ¥62,157 million from the end of the previous fiscal year to ¥661,895 million (up 10.4% year on year). Equity-to-asset ratio was 72.4%, a decrease of 0.5 percentage points from the end of the previous fiscal year.

(3) Overview of cash flows for the fiscal year under review

Net cash provided by operating activities amounted to ¥87,684 million, mainly due to the recording of profit before income taxes, despite income taxes paid.

Net cash used in investing activities amounted to ¥59,884 million, mainly due to purchase of non-current assets and purchase of shares of subsidiaries resulting in change in scope of consolidation.

Net cash used in financing activities amounted to ¥30,155 million, mainly due to purchase of treasury shares and dividends paid.

As a result, cash and cash equivalents decreased ¥2,353 million from the end of the previous fiscal year to ¥182,308 million.

(4) Future outlookEarnings forecasts for the fiscal year ending March 2027, etc.

In terms of earnings forecasts, we expect increases in both consolidated and non-consolidated net sales of completed construction contracts and profits in all categories.

Consolidated earnings for the fiscal year ending March 2027 are expected as follows.

Net sales of completed construction contracts	¥810.0 billion (up 7.9% year on year)
Operating profit	¥97.0 billion (up 7.5% year on year)
Ordinary profit	¥96.0 billion (up 1.6% year on year)
Profit attributable to owners of parent	¥70.0 billion (up 0.8% year on year)

Non-consolidated earnings forecasts are as follows.

Net sales of completed construction contracts	¥670.0 billion (up 9.4% year on year)
Operating profit	¥89.0 billion (up 12.5% year on year)
Ordinary profit	¥90.0 billion (up 10.4% year on year)
Profit	¥67.0 billion (up 5.4% year on year)

Non-consolidated construction orders forecasts are expected ¥680.0 billion (down 5.8% year on year).

(5) Basic policy on profit distribution and information on dividends for the fiscal year under review and next fiscal year

The Company will actively expand the foundation of its business, mainly by leveraging human resources, a source of competitiveness, from a long-term perspective. By doing so, we will seek to achieve sustainable growth and development. We expect that these efforts will contribute to long-term benefits for our stakeholders.

We consider the distribution of profits to shareholders as one of our important management issues in the future as well. We also maintain the fundamental policy of placing top priority on stable and sustainable dividends for shareholders, with a dividend policy that also takes into account business results and financial performance. In addition, we have an interim dividend system in place to increase opportunities to distribute profits and aim to achieve shareholder-focused management by, for example, paying commemorative dividends when we reach a milestone or celebrate an anniversary. We pay interim dividends equal to half the amount of expected annual dividends, which are calculated based on full-year earnings forecasts. Meanwhile, we determine the amount of year-end dividends by subtracting the amount of interim dividends from the amount of annual dividends, which are calculated based on actual business results confirmed at fiscal year-end.

Based on the aforementioned basic policy and the Company's capital policy, we had previously announced a year-end dividend of ¥65 per share for the fiscal year ended March 31, 2026. However, taking into account the performance of the current fiscal year and other factors, we have decided to increase the dividend by an additional ¥5, resulting in a total dividend of ¥70 per share.

As a result, the full-year dividend for the current fiscal year will be ¥130 per share, including an interim dividend of ¥60.

We plan to pay an annual dividend of ¥240 per share (ordinary dividend of ¥140 and special dividend in connection with achieving the medium-term management plan and growth targets of ¥100) for the fiscal year ending March 31, 2027. This will include an interim dividend of ¥120 (ordinary dividend of ¥70 and special dividend in connection with achieving the medium-term management plan and growth targets of ¥50) and a year-end dividend of ¥120 (ordinary dividend of ¥70 and special dividend in connection with achieving the medium-term management plan and growth targets of ¥50).

2. Basic policy regarding selection of accounting standards

Taking into consideration the comparability of the consolidated financial statements between periods and between companies, the Group currently prepares its consolidated financial statements in accordance with the Japanese GAAP.

Going forward, the Group intends to give due consideration to the application of International Financial Reporting Standards (IFRS), taking into account conditions in Japan and overseas.

3. Consolidated financial statements and significant notes thereto**(1) Consolidated balance sheet**

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	104,161	65,355
Notes receivable, accounts receivable from completed construction contracts and other	256,492	260,879
Securities	91,995	127,194
Costs on construction contracts in progress	19,292	23,429
Raw materials and supplies	3,471	3,761
Other	31,537	20,630
Allowance for doubtful accounts	(3,295)	(3,501)
Total current assets	503,656	497,748
Non-current assets		
Property, plant and equipment		
Buildings and structures	105,354	149,394
Machinery and vehicles	45,047	47,119
Tools, furniture and fixtures	13,476	16,017
Land	62,945	96,087
Construction in progress	46,516	19,709
Accumulated depreciation	(121,594)	(128,605)
Total property, plant and equipment	151,746	199,723
Intangible assets		
Goodwill	1,875	13,554
Other	5,142	7,442
Total intangible assets	7,017	20,997
Investments and other assets		
Investment securities	128,500	146,397
Retirement benefit asset	24,967	30,995
Deferred tax assets	1,634	1,117
Other	5,030	18,055
Allowance for doubtful accounts	(860)	(1,271)
Total investments and other assets	159,273	195,294
Total non-current assets	318,037	416,015
Total assets	821,693	913,763

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes payable, accounts payable for construction contracts and other	78,860	71,238
Short-term borrowings	14,936	15,002
Income taxes payable	18,112	19,447
Advances received on construction contracts in progress	37,324	46,884
Provision for loss on construction contracts	7,281	8,317
Provision for warranties for completed construction	549	728
Provision for bonuses for directors (and other officers)	259	299
Other	45,133	57,211
Total current liabilities	202,457	219,129
Non-current liabilities		
Deferred tax liabilities	14,491	22,290
Provision for retirement benefits for directors (and other officers)	79	90
Retirement benefit liability	4,593	6,527
Asset retirement obligations	–	3,440
Other	333	388
Total non-current liabilities	19,497	32,738
Total liabilities	221,955	251,868
Net assets		
Shareholders' equity		
Share capital	26,411	26,411
Capital surplus	29,210	29,449
Retained earnings	476,757	524,359
Treasury shares	(3,461)	(8,093)
Total shareholders' equity	528,917	572,126
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	51,350	68,365
Foreign currency translation adjustment	5,383	5,235
Remeasurements of defined benefit plans	13,391	15,637
Total accumulated other comprehensive income	70,126	89,239
Non-controlling interests	694	529
Total net assets	599,738	661,895
Total liabilities and net assets	821,693	913,763

(2) Consolidated statement of income and consolidated statement of comprehensive income**Consolidated statement of income**

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales of completed construction contracts	705,058	750,742
Cost of sales of completed construction contracts	572,255	573,831
Gross profit on completed construction contracts	132,803	176,911
Selling, general and administrative expenses	71,823	86,654
Operating profit	60,979	90,256
Non-operating income		
Interest income	962	1,277
Dividend income	2,619	2,832
Other	1,091	1,315
Total non-operating income	4,673	5,426
Non-operating expenses		
Interest expenses	234	241
Compensation expenses	146	214
Dismantlement cost	155	156
Commission expenses	105	161
Other	465	414
Total non-operating expenses	1,106	1,189
Ordinary profit	64,546	94,493
Extraordinary income		
Gain on sale of investment securities	2,157	6,300
Other	519	101
Total extraordinary income	2,677	6,401
Extraordinary losses		
Impairment losses	305	3,070
Other	346	186
Total extraordinary losses	652	3,256
Profit before income taxes	66,571	97,638
Income taxes - current	21,589	29,550
Income taxes - deferred	(2,143)	(1,096)
Total income taxes	19,445	28,454
Profit	47,125	69,183
Loss attributable to non-controlling interests	(125)	(264)
Profit attributable to owners of parent	47,250	69,447

Consolidated statement of comprehensive income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit	47,125	69,183
Other comprehensive income		
Valuation difference on available-for-sale securities	(5,793)	17,014
Foreign currency translation adjustment	2,184	(108)
Remeasurements of defined benefit plans, net of tax	6,776	2,246
Total other comprehensive income	3,166	19,152
Comprehensive income	50,292	88,335
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	50,345	88,560
Comprehensive income attributable to non-controlling interests	(53)	(224)

(3) Consolidated statement of changes in equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	26,411	29,163	453,615	(2,925)	506,264
Changes during period					
Dividends of surplus			(16,658)		(16,658)
Profit attributable to owners of parent			47,250		47,250
Purchase of treasury shares				(8,008)	(8,008)
Disposal of treasury shares		16		52	68
Cancellation of treasury shares		(7,420)		7,420	–
Transfer from retained earnings to capital surplus		7,450	(7,450)		–
Net changes in items other than shareholders' equity					
Total changes during period	–	46	23,142	(535)	22,653
Balance at end of period	26,411	29,210	476,757	(3,461)	528,917

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	57,144	3,271	6,615	67,031	757	574,053
Changes during period						
Dividends of surplus						(16,658)
Profit attributable to owners of parent						47,250
Purchase of treasury shares						(8,008)
Disposal of treasury shares						68
Cancellation of treasury shares						–
Transfer from retained earnings to capital surplus						–
Net changes in items other than shareholders' equity	(5,793)	2,112	6,776	3,094	(62)	3,031
Total changes during period	(5,793)	2,112	6,776	3,094	(62)	25,685
Balance at end of period	51,350	5,383	13,391	70,126	694	599,738

Fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	26,411	29,210	476,757	(3,461)	528,917
Changes during period					
Dividends of surplus			(21,845)		(21,845)
Profit attributable to owners of parent			69,447		69,447
Purchase of treasury shares				(8,246)	(8,246)
Disposal of treasury shares		239		3,614	3,853
Cancellation of treasury shares		–		–	–
Transfer from retained earnings to capital surplus		–	–		–
Net changes in items other than shareholders' equity					
Total changes during period	–	239	47,602	(4,632)	43,209
Balance at end of period	26,411	29,449	524,359	(8,093)	572,126

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	51,350	5,383	13,391	70,126	694	599,738
Changes during period						
Dividends of surplus						(21,845)
Profit attributable to owners of parent						69,447
Purchase of treasury shares						(8,246)
Disposal of treasury shares						3,853
Cancellation of treasury shares						–
Transfer from retained earnings to capital surplus						–
Net changes in items other than shareholders' equity	17,014	(147)	2,246	19,112	(164)	18,948
Total changes during period	17,014	(147)	2,246	19,112	(164)	62,157
Balance at end of period	68,365	5,235	15,637	89,239	529	661,895

(4) Consolidated statement of cash flows

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	66,571	97,638
Depreciation	7,109	8,954
Impairment losses	305	3,070
Amortization of goodwill	300	1,699
Increase (decrease) in allowance for doubtful accounts	16	199
Increase (decrease) in provision for loss on construction contracts	884	1,029
Increase (decrease) in retirement benefit liability	(15,487)	1,069
Decrease (increase) in retirement benefit asset	(2,194)	(2,473)
Interest and dividend income	(3,581)	(4,110)
Interest expenses	234	241
Loss (gain) on sale of investment securities	(2,157)	(6,300)
Loss (gain) on sale and retirement of non-current assets	(451)	156
Decrease (increase) in trade receivables	(2,625)	1,971
Decrease (increase) in costs on construction contracts in progress	(968)	(4,078)
Increase (decrease) in trade payables	(27,360)	(9,267)
Increase (decrease) in advances received on construction contracts in progress	10,808	9,351
Other, net	7,738	13,304
Subtotal	39,141	112,458
Interest and dividends received	3,615	4,138
Interest paid	(234)	(241)
Income taxes paid	(17,978)	(28,670)
Net cash provided by (used in) operating activities	24,545	87,684
Cash flows from investing activities		
Payments into time deposits	(6,946)	(1,611)
Proceeds from withdrawal of time deposits	6,758	1,351
Payments of deposit	-	(20,000)
Proceeds from withdrawal deposit	-	20,000
Purchase of short-term and long-term investment securities	(10,317)	(790)
Proceeds from sale and redemption of short-term and long-term investment securities	27,989	16,046
Purchase of non-current assets	(13,483)	(53,597)
Proceeds from sale of non-current assets	579	87
Purchase of shares of subsidiaries resulting in change in scope of consolidation	-	(19,021)
Other, net	(974)	(2,350)
Net cash provided by (used in) investing activities	3,605	(59,884)

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(83)	50
Proceeds from share issuance to non-controlling shareholders	–	66
Purchase of treasury shares	(8,008)	(8,246)
Dividends paid	(16,658)	(21,845)
Dividends paid to non-controlling interests	(9)	(6)
Other, net	(216)	(174)
Net cash provided by (used in) financing activities	(24,976)	(30,155)
Effect of exchange rate change on cash and cash equivalents	970	2
Net increase (decrease) in cash and cash equivalents	4,144	(2,353)
Cash and cash equivalents at beginning of period	180,517	184,662
Cash and cash equivalents at end of period	184,662	182,308

(5) Notes to consolidated financial statements**Notes on premise of going concern**

Not applicable.

Notes on segment information, etc.

The information is omitted because the Company has only one reporting segment, the Facility Construction Business.

Notes on per share information

(Yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net assets per share	3,014.06	3,340.44
Basic earnings per share	236.26	350.53

Notes: 1. Information on diluted earnings per share is omitted due to an absence of potential shares.

2. The basis for calculation of basic earnings per share is as follows:

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Profit attributable to owners of parent (Millions of yen)	47,250	69,447
Amounts not attributable to common shareholders (Millions of yen)	–	–
Profit attributable to owners of parent related to common shares (Millions of yen)	47,250	69,447
Average number of common shares outstanding during the period (Thousands of shares)	199,994	198,121

3. The basis for calculation of net assets per share is as follows:

	As of March 31, 2025	As of March 31, 2026
Total net assets (Millions of yen)	599,738	661,895
Amounts deducted from total net assets (Millions of yen)	694	529
[Of which, non-controlling interests] (Millions of yen)	[694]	[529]
Net assets related to common share at the end of the period (Millions of yen)	599,044	661,365
Number of common shares at the end of the period used to calculate net assets per share (Thousands of shares)	198,749	197,987

Notes on significant events after the reporting period**Purchase of treasury shares**

At a meeting of the Board of Directors held today, the Company resolved to acquire treasury shares and to conduct a tender offer for the treasury shares as the specific acquisition method, pursuant to the provisions of Article 156, paragraph (1) of the Companies Act, as applied by replacing the relevant terms pursuant to the provisions of Article 165, paragraph (3) of the same Act, and pursuant to the provisions of the Company's Articles of Incorporation.

For details, please refer to “Announcement on the Acquisition of Treasury Shares and Tender Offer for Treasury Shares, the Retirement of Treasury Shares, and Borrowing of Funds” announced today.

4. Non-consolidated financial statements

(1) Balance sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	65,842	18,808
Notes receivable - trade	830	71
Electronically recorded monetary claims - operating	19,639	23,451
Accounts receivable from completed construction contracts	186,917	179,710
Securities	91,995	127,194
Costs on construction contracts in progress	16,565	20,225
Raw materials and supplies	2,303	2,326
Short-term loans receivable from subsidiaries and associates	–	5,852
Other	28,633	18,098
Allowance for doubtful accounts	(381)	(580)
Total current assets	412,346	395,157
Non-current assets		
Property, plant and equipment		
Buildings and structures	92,704	135,174
Machinery and vehicles	27,628	28,546
Tools, furniture and fixtures	10,493	12,671
Land	59,226	91,519
Construction in progress	46,566	18,556
Accumulated depreciation	(96,235)	(99,895)
Total property, plant and equipment	140,382	186,572
Intangible assets		
Leasehold interests in land	116	116
Telephone subscription right	136	136
Software	3,093	3,679
Total intangible assets	3,346	3,932
Investments and other assets		
Investment securities	120,430	136,439
Shares of subsidiaries and associates	16,090	32,478
Investments in capital of subsidiaries and associates	3,151	3,151
Long-term loans receivable	103	103
Long-term loans receivable from subsidiaries and associates	4,942	3,787
Distressed receivables	16	–
Long-term prepaid expenses	223	2,295
Prepaid pension costs	5,773	8,247
Other	3,191	13,206
Allowance for doubtful accounts	(799)	(3,938)
Total investments and other assets	153,123	195,770
Total non-current assets	296,852	386,274
Total assets	709,198	781,432

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Accounts payable for construction contracts	63,432	53,965
Short-term borrowings	14,170	14,120
Accounts payable - other	10,210	11,552
Accrued expenses	20,370	24,014
Income taxes payable	16,196	16,889
Advances received on construction contracts in progress	24,390	32,670
Provision for loss on construction contracts	7,220	8,259
Provision for warranties for completed construction	345	397
Provision for bonuses for directors (and other officers)	135	191
Other	9,114	15,072
Total current liabilities	165,585	177,132
Non-current liabilities		
Deferred tax liabilities	7,140	14,326
Provision for retirement benefits	1,795	2,327
Other	1,204	1,193
Total non-current liabilities	10,140	17,848
Total liabilities	175,726	194,980
Net assets		
Shareholders' equity		
Share capital	26,411	26,411
Capital surplus		
Legal capital surplus	29,657	29,657
Other capital surplus	–	239
Total capital surplus	29,657	29,896
Retained earnings		
Legal retained earnings	6,602	6,602
Other retained earnings		
Reserve for tax purpose reduction entry of non-current assets	326	–
General reserve	313,400	313,400
Retained earnings brought forward	109,880	151,946
Total retained earnings	430,210	471,949
Treasury shares	(3,461)	(8,093)
Total shareholders' equity	482,818	520,163
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	50,653	66,288
Total valuation and translation adjustments	50,653	66,288
Total net assets	533,471	586,452
Total liabilities and net assets	709,198	781,432

(2) Statement of income

(Millions of yen)

	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026
Net sales of completed construction contracts	595,918	612,505
Cost of sales of completed construction contracts	484,544	464,153
Gross profit on completed construction contracts	111,374	148,351
Selling, general and administrative expenses	58,987	69,230
Operating profit	52,386	79,120
Non-operating income		
Interest income	543	960
Dividend income	4,649	4,783
Other	477	910
Total non-operating income	5,670	6,654
Non-operating expenses		
Interest expenses	148	207
Other	747	4,066
Total non-operating expenses	895	4,273
Ordinary profit	57,161	81,502
Extraordinary income	2,644	6,151
Extraordinary losses	644	182
Profit before income taxes	59,161	87,470
Income taxes	16,787	23,886
Profit	42,374	63,584

(3) Statement of changes in equity

Fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity								
	Share capital	Capital surplus			Retained earnings				
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings			Total retained earnings
						Reserve for tax purpose reduction entry of non-current assets	General reserve	Retained earnings brought forward	
Balance at beginning of period	26,411	29,657	–	29,657	6,602	326	313,400	91,568	411,898
Changes during period									
Dividends of surplus								(16,658)	(16,658)
Reversal of reserve for tax purpose reduction entry of non-current assets						–		–	–
Profit								42,374	42,374
Purchase of treasury shares									
Disposal of treasury shares			16	16					
Cancellation of treasury shares			(7,420)	(7,420)					
Transfer from retained earnings to capital surplus			7,403	7,403				(7,403)	(7,403)
Net changes in items other than shareholders' equity									
Total changes during period	–	–	–	–	–	–	–	18,312	18,312
Balance at end of period	26,411	29,657	–	29,657	6,602	326	313,400	109,880	430,210

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at beginning of period	(2,925)	465,041	55,664	55,664	520,706
Changes during period					
Dividends of surplus		(16,658)			(16,658)
Reversal of reserve for tax purpose reduction entry of non-current assets		–			–
Profit		42,374			42,374
Purchase of treasury shares	(8,008)	(8,008)			(8,008)
Disposal of treasury shares	52	68			68
Cancellation of treasury shares	7,420	–			–
Transfer from retained earnings to capital surplus		–			–
Net changes in items other than shareholders' equity			(5,011)	(5,011)	(5,011)
Total changes during period	(535)	17,776	(5,011)	(5,011)	12,765
Balance at end of period	(3,461)	482,818	50,653	50,653	533,471

Fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity								
	Share capital	Capital surplus			Retained earnings				
		Legal capital surplus	Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings			Total retained earnings
						Reserve for tax purpose reduction entry of non-current assets	General reserve	Retained earnings brought forward	
Balance at beginning of period	26,411	29,657	–	29,657	6,602	326	313,400	109,880	430,210
Changes during period									
Dividends of surplus								(21,845)	(21,845)
Reversal of reserve for tax purpose reduction entry of non-current assets						(326)		326	–
Profit								63,584	63,584
Purchase of treasury shares									
Disposal of treasury shares			239	239					
Cancellation of treasury shares			–	–					
Transfer from retained earnings to capital surplus			–	–				–	–
Net changes in items other than shareholders' equity									
Total changes during period	–	–	239	239	–	(326)	–	42,065	41,738
Balance at end of period	26,411	29,657	239	29,896	6,602	–	313,400	151,946	471,949

	Shareholders' equity		Valuation and translation adjustments		Total net assets
	Treasury shares	Total shareholders' equity	Valuation difference on available-for-sale securities	Total valuation and translation adjustments	
Balance at beginning of period	(3,461)	482,818	50,653	50,653	533,471
Changes during period					
Dividends of surplus		(21,845)			(21,845)
Reversal of reserve for tax purpose reduction entry of non-current assets		–			–
Profit		63,584			63,584
Purchase of treasury shares	(8,246)	(8,246)			(8,246)
Disposal of treasury shares	3,614	3,853			3,853
Cancellation of treasury shares		–			–
Transfer from retained earnings to capital surplus		–			–
Net changes in items other than shareholders' equity			15,635	15,635	15,635
Total changes during period	(4,632)	37,345	15,635	15,635	52,980
Balance at end of period	(8,093)	520,163	66,288	66,288	586,452

5. Other

(Reference) Actual status of non-consolidated orders received and sales by construction sector

(1) Construction orders, net sales of completed construction contracts and contract backlog

(Millions of yen)

Category	Fiscal year ended March 31, 2025	Fiscal year ended March 31, 2026	Change
Contract backlog at the beginning of the fiscal year	448,862	472,105	23,242
Construction orders during the fiscal year	619,160	722,197	103,036
Total	1,068,023	1,194,302	126,278
Of which, net sales of completed construction contracts	595,918	612,505	16,586
Net contract backlog	472,105	581,797	109,692

(2) Construction orders and net sales of completed construction contracts by customers

1) Construction orders

(Millions of yen)

Customers	Fiscal year ended March 31, 2025		Fiscal year ended March 31, 2026		Change	
	Amount	%	Amount	%	Amount	%
The Kansai Electric Power Company, Incorporated	85,054	13.7	96,705	13.4	11,650	13.7
The Kansai Electric Power Group	17,534	2.8	17,706	2.4	171	1.0
Others	516,571	83.5	607,785	84.2	91,213	17.7
Total	619,160	100.0	722,197	100.0	103,036	16.6

2) Net sales of completed construction contracts

(Millions of yen)

Customers	Fiscal year ended March 31, 2025		Fiscal year ended March 31, 2026		Change	
	Amount	%	Amount	%	Amount	%
The Kansai Electric Power Company, Incorporated	85,302	14.3	91,662	15.0	6,360	7.5
The Kansai Electric Power Group	16,117	2.7	19,943	3.2	3,825	23.7
Others	494,497	83.0	500,898	81.8	6,400	1.3
Total	595,918	100.0	612,505	100.0	16,586	2.8

(3) Construction orders and net sales of completed construction contracts by construction sector

1) Construction orders

(Millions of yen)

Construction sector	Fiscal year ended March 31, 2025		Fiscal year ended March 31, 2026		Change	
	Amount	%	Amount	%	Amount	%
Power Distribution Lining	78,384	12.7	82,172	11.4	3,788	4.8
Electrical	421,762	68.1	480,193	66.5	58,431	13.9
Information & Communications Network	43,810	7.1	52,762	7.3	8,951	20.4
Environmental Management Facilities	49,618	8.0	54,856	7.6	5,238	10.6
Electric Power & Others	25,585	4.1	52,212	7.2	26,626	104.1
Total	619,160	100.0	722,197	100.0	103,036	16.6

2) Net sales of completed construction contracts

(Millions of yen)

Construction sector	Fiscal year ended March 31, 2025		Fiscal year ended March 31, 2026		Change	
	Amount	%	Amount	%	Amount	%
Power Distribution Lining	77,150	12.9	80,845	13.2	3,695	4.8
Electrical	404,667	67.9	405,157	66.1	490	0.1
Information & Communications Network	44,594	7.5	49,575	8.1	4,981	11.2
Environmental Management Facilities	49,186	8.3	53,298	8.7	4,111	8.4
Electric Power & Others	20,319	3.4	23,627	3.9	3,308	16.3
Total	595,918	100.0	612,505	100.0	16,586	2.8

(4) Contract backlog by construction sector

(Millions of yen)

Construction sector	As of March 31, 2025		As of March 31, 2026		Change	
	Amount	%	Amount	%	Amount	%
Power Distribution Lining	14,523	3.1	15,850	2.7	1,327	9.1
Electrical	352,206	74.7	427,242	73.4	75,035	21.3
Information & Communications Network	15,823	3.4	19,010	3.3	3,186	20.1
Environmental Management Facilities	50,621	10.6	52,179	9.0	1,558	3.1
Electric Power & Others	38,929	8.2	67,514	11.6	28,584	73.4
Total	472,105	100.0	581,797	100.0	109,692	23.2

(5) Forecasts of construction orders and net sales of completed construction contracts for the fiscal year ending March 2027

1) By customers

(Millions of yen)

Customers	Construction orders		Net sales of completed construction contracts	
	Amount	%	Amount	%
The Kansai Electric Power Company, Incorporated	89,000	13.1	92,000	13.7
The Kansai Electric Power Group	18,000	2.6	20,000	3.0
Others	573,000	84.3	558,000	83.3
Total	680,000	100.0	670,000	100.0

2) By construction sector

(Millions of yen)

Construction sector	Construction orders		Net sales of completed construction contracts	
	Amount	%	Amount	%
Power Distribution Lining	84,000	12.4	84,000	12.5
Electrical	455,000	66.9	450,000	67.2
Information & Communications Network	53,000	7.8	50,000	7.5
Environmental Management Facilities	60,000	8.8	55,000	8.2
Electric Power & Others	28,000	4.1	31,000	4.6
Total	680,000	100.0	670,000	100.0

- Notes: 1. Figures for The Kansai Electric Power Company, Incorporated in (2) and (5) include data for Kansai Transmission and Distribution, Inc.
2. The forecasts in (5) above are based on information currently available to the Company. Actual results may differ from forecasted values due to various factors in the future.