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April 27, 2026

To whom it may concern,

Company Name: KINDEN CORPORATION
Representative: Takao Uesaka, President
(Securities Code: 1944, TSE Prime Market)
Contact: Shingo Yoshihara, Managing Executive Officer,
General Manager of Finance & Accounting Department
(Tel: +81-6-6375-6000)

Notice Concerning Dividends of Surplus (Increase in Dividend)

KINDEN CORPORATION (the “Company”) hereby announces that it has resolved at a meeting of its Board of Directors held on April 27, 2026 to pay dividends of surplus with a record date of March 31, 2026 as described below.

This matter is scheduled to be officially decided upon approval at the 112th Ordinary General Meeting of Shareholders of the Company to be held on June 24, 2026.

Particulars

1. Details of year-end dividend for the fiscal year ended March 31, 2026

	Determined amount	Most recent dividend forecast (revised on January 29, 2026)	Actual results for the previous fiscal year (Fiscal year ended March 31, 2025)
Record date	March 31, 2026	Same as left	March 31, 2025
Dividend per share (Yen)	70.00	65.00	50.00 (Ordinary dividend of ¥45 + commemorative dividend of ¥5)
Total amount of dividends	¥13,859 million	–	¥9,937 million
Effective date	June 25, 2026	–	June 26, 2025
Source of dividends	Retained earnings	–	Retained earnings

2. Reason

The Company will actively expand the foundation of its business, mainly by leveraging human resources, a source of competitiveness, from a long-term perspective. By doing so, we will seek to achieve sustainable growth and development. We expect that these efforts will contribute to long-term benefits for our stakeholders.

We consider the distribution of profits to shareholders as one of our important management issues in the future as well. We also maintain the fundamental policy of placing top priority on stable and sustainable dividends for shareholders, with a dividend policy that also takes into account business results and financial

performance.

In addition, we have an interim dividend system in place to increase opportunities to distribute profits and aim to achieve shareholder-focused management by, for example, paying commemorative dividends when we reach a milestone or celebrate an anniversary.

We pay interim dividends equal to half the amount of expected annual dividends, which are calculated based on full-year earnings forecasts. Meanwhile, we determine the amount of year-end dividends by subtracting the amount of interim dividends from the amount of annual dividends, which are calculated based on actual business results confirmed at fiscal year-end.

Based on the aforementioned basic policy and the Company's capital policy, we had previously announced a year-end dividend of ¥65 per share for the fiscal year ended March 31, 2026. However, taking into account the performance of the current fiscal year and other factors, we have decided to increase the dividend by an additional ¥5, resulting in a total dividend of ¥70 per share.

As a result, the full-year dividend for the current fiscal year will be ¥130 per share, including an interim dividend of ¥60.

We plan to pay an annual dividend of ¥240 per share (ordinary dividend of ¥140 and a special dividend in connection with achieving the medium-term management plan and growth targets of ¥100) for the fiscal year ending March 31, 2027. This will include an interim dividend of ¥120 (ordinary dividend of ¥70 and a special dividend in connection with achieving the medium-term management plan and growth targets of ¥50) and a year-end dividend of ¥120 (ordinary dividend of ¥70 and a special dividend in connection with achieving the medium-term management plan and growth targets of ¥50).

(Reference) Breakdown of annual dividends per share

(Yen)

Record date	Dividend per share		
	Second quarter-end	Fiscal-year-end	Total
Forecast for the next fiscal year	120.00 (Ordinary dividend of ¥70 + special dividend of ¥50)	120.00 (Ordinary dividend of ¥70 + special dividend of ¥50)	240.00 (Ordinary dividend of ¥140 + special dividend of ¥100)
Actual results for the current fiscal year	60.00	70.00	130.00
Actual results for the previous fiscal year	40.00 (Ordinary dividend of ¥35 + commemorative dividend of ¥5)	50.00 (Ordinary dividend of ¥45 + commemorative dividend of ¥5)	90.00 (Ordinary dividend of ¥80 + commemorative dividend of ¥10)

- End -